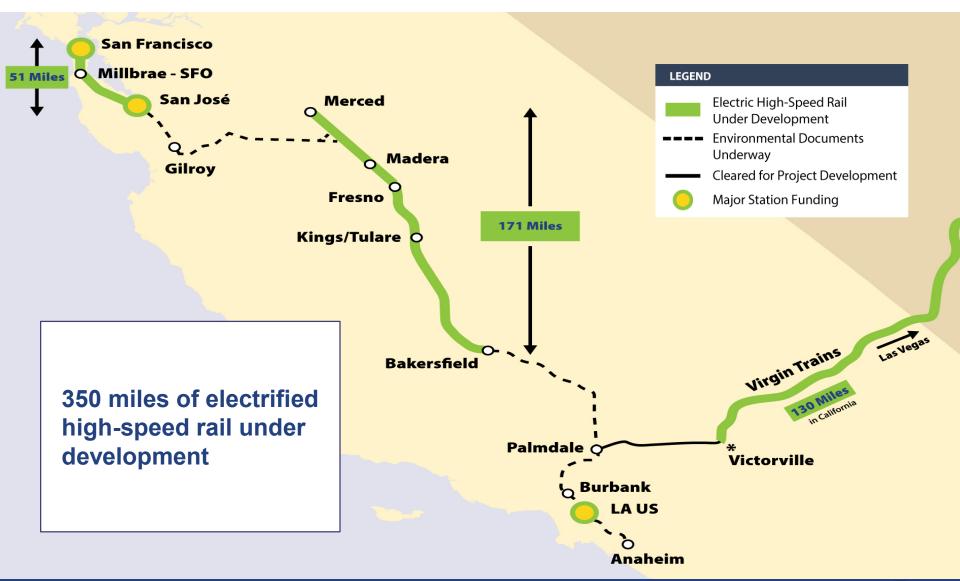
CHIEF EXECUTIVE OFFICER REPORT

Brian Kelly, CEO November 19, 2019 California High Speed Rail Board Meeting



2020 STATUS

CALIFORNIA HIGH-SPEED RAIL





2022 PROGRESS

CALIFORNIA HIGH-SPEED RAIL

