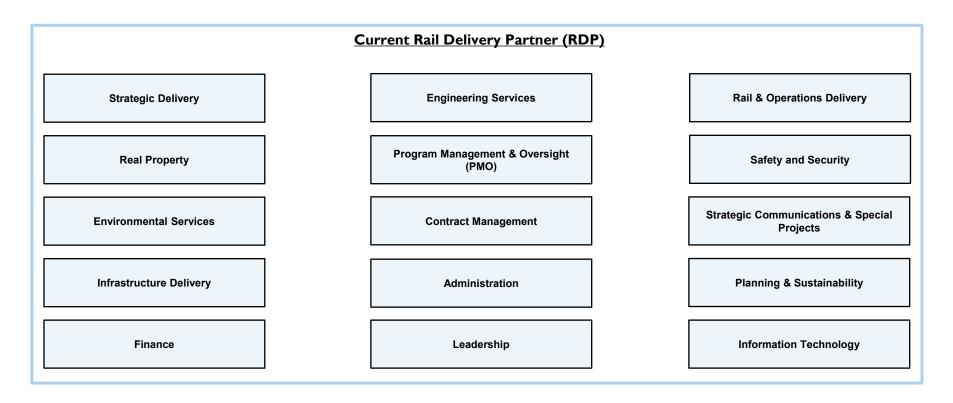
Key Authority Objectives for Program Delivery Support Contract

- I. Assign appropriate roles for state staff and Program Delivery Support (PDS) staff
 - Consistent with the Authority's "Form-to-Function" review, ensure state staff and PDS staff are assigned appropriate roles and responsibilities.
 - State staff have been augmented over time to assume some roles previously performed by the current RDP.
- II. Reduce the number of layers/interfaces between different consultants and Authority over time
 - Potentially add new areas of PDS responsibilities, such as Project and Construction Management
- III. Establish a smooth and efficient transition by extending the transition period for particular Rail Delivery Partner (RDP) contract scope for a limited number of activities that are nearing completion such as:
 - I 19-mile Central Valley Segment civil works
 - Ongoing environmental work to meet federal grant requirements
- **IV.** Establish a separate contract for Rail & Operations:
 - Establish separately for increased contract focus on specialty skills related to the testing and operations of high-speed rail.

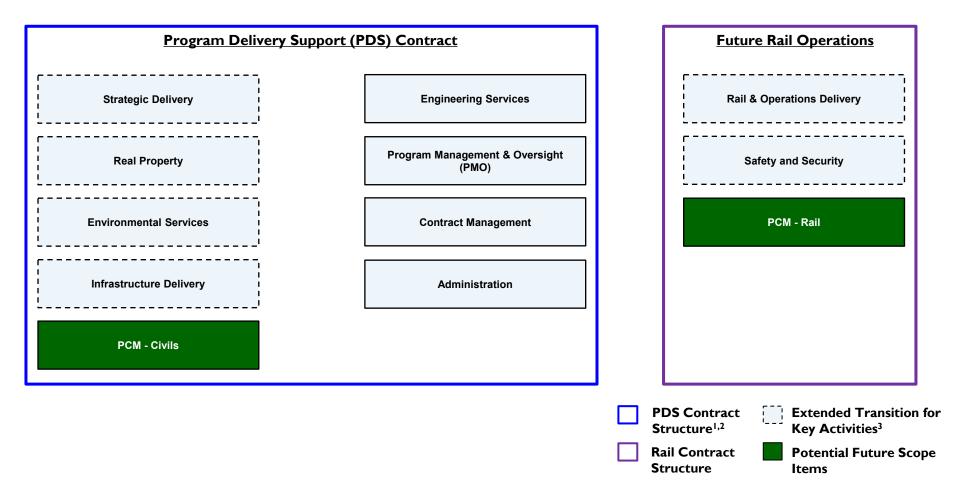


Potential Scope for the Program Delivery Support Contract Current State





Potential Scope for the Program Delivery Support Contract Future State



1. Finance, Leadership, and Information Technology contracts to be shifted to State staff and no longer provided by consultants.

- 2. Planning & Sustainability and Strategic Communications & Special Projects contracts to be procured in the future, separate from the structures identified above.
- 3. Delayed transition scope elements identified to be transferred at a later date but to remain with the RDP in the interim.

September 2021